

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**INDEX TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED DECEMBER 31, 2019**

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## INDEPENDENT AUDITOR'S REPORT

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To the Members of: The Guelph Humane Society Incorporated

### Qualified Opinion

We have audited the accompanying financial statements of The Guelph Humane Society Incorporated, which comprise the statement of financial position as at December 31, 2019 and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, these financial statements present fairly, in all material respects, the financial position of the organization's as at December 31, 2019 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not for profit organizations.

### Basis for Qualified Opinion

In common with many charitable organizations, the organization derives some of its revenues from cash sources, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to revenues, net surplus (deficit) for the year and cash flows from operations for the years ended December 31, 2019 and 2018, current assets as at December 31, 2019 and 2018, and net assets as at January 1 and December 31 for both the 2019 and 2018 years. Our audit opinion on the financial statements for the year ended December 31, 2018 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of The Guelph Humane Society Incorporated in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our qualified audit opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not for profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the organization's or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located at RLB LLP's website at: [www.rlb.ca/additional-auditor-responsibilities](http://www.rlb.ca/additional-auditor-responsibilities). This description forms part of our auditor's report.

Handwritten signature of RLB LLP in black ink.

Guelph, Ontario  
April 22, 2020

Chartered Professional Accountants  
Licensed Public Accountants

**THE GUELPH HUMANE SOCIETY INCORPORATED**

**STATEMENT OF FINANCIAL POSITION**

**AS AT DECEMBER 31, 2019**

	<b>General Fund</b>	<b>Animal Control Fund</b>	<b>Humane Education Fund</b>	<b>Capital Fund</b>	<b>Spay/Neuter Fund</b>	<b>2019 Total</b>	<b>2018 Total</b>
<b>ASSETS</b>							
<b>CURRENT</b>							
Cash	\$ 666,913	\$ 0	\$ 0	\$ 0	\$ 0	\$ 666,913	\$ 242,419
Accounts receivable	302,131	0	0	0	0	302,131	186,055
Inventory	1,459	0	0	0	0	1,459	1,459
Prepaid expenses	8,244	10,482	0	0	0	18,726	20,011
Due from (to) funds (note 10)	2,063,960	(247,393)	318,108	(2,073,996)	(60,679)	0	0
Government remittances recoverable	118,356	0	0	0	0	118,356	82,478
	<u>3,161,063</u>	<u>(236,911)</u>	<u>318,108</u>	<u>(2,073,996)</u>	<u>(60,679)</u>	<u>1,107,585</u>	<u>532,422</u>
<b>INVESTMENTS</b> (note 5)	28,649	0	141,645	1,359,557	196,672	1,726,523	1,337,636
<b>CAPITAL ASSETS</b> (note 4)	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,318,516</u>	<u>0</u>	<u>2,318,516</u>	<u>1,374,094</u>
	<u>\$ 3,189,712</u>	<u>\$ (236,911)</u>	<u>\$ 459,753</u>	<u>\$ 1,604,077</u>	<u>\$ 135,993</u>	<u>\$ 5,152,624</u>	<u>\$ 3,244,152</u>
<b>LIABILITIES</b>							
<b>CURRENT</b>							
Accounts payable and accrued liabilities	\$ 203,942	\$ 0	\$ 0	\$ 0	\$ 0	\$ 203,942	\$ 328,533
Government remittances payable	33,451	0	0	0	0	33,451	28,463
Deferred revenue	44,108	0	0	0	0	44,108	13,716
Asset retirement obligation (note 9)	0	0	0	97,412	0	97,412	72,504
	<u>281,501</u>	<u>0</u>	<u>0</u>	<u>97,412</u>	<u>0</u>	<u>378,913</u>	<u>443,216</u>
<b>LONG TERM DEBT</b> (note 7)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>470,000</u>
	<u>281,501</u>	<u>0</u>	<u>0</u>	<u>97,412</u>	<u>0</u>	<u>378,913</u>	<u>913,216</u>
<b>NET ASSETS</b>							
<b>UNRESTRICTED FUNDS</b>	2,687,216	(236,911)	318,108	(25,465)	(60,679)	2,682,269	1,352,883
<b>EXTERNALLY RESTRICTED FUNDS</b>	0	0	0	1,359,557	0	1,359,557	174,651
<b>INTERNALLY RESTRICTED FUNDS</b>	215,630	0	0	172,573	0	388,203	459,720
<b>ENDOWMENT FUNDS</b>	5,365	0	141,645	0	196,672	343,682	343,682
	<u>2,908,211</u>	<u>(236,911)</u>	<u>459,753</u>	<u>1,506,665</u>	<u>135,993</u>	<u>4,773,711</u>	<u>2,330,936</u>
	<u>\$ 3,189,712</u>	<u>\$ (236,911)</u>	<u>\$ 459,753</u>	<u>\$ 1,604,077</u>	<u>\$ 135,993</u>	<u>\$ 5,152,624</u>	<u>\$ 3,244,152</u>

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

	<b>General Fund</b>	<b>Animal Control Fund</b>	<b>Humane Education Fund</b>	<b>Capital Fund</b>	<b>Spay/Neuter Fund</b>	<b>2019 Total</b>	<b>2018 Total</b>
<b>NET ASSETS, beginning of year</b>	\$ 1,536,364	\$ (197,724)	\$ 377,498	\$ 469,386	\$ 145,412	\$ 2,330,936	\$ 2,195,995
(Deficit) surplus for the year	(121,201)	(39,187)	81,405	2,531,727	(9,969)	2,442,775	134,941
Transfers (note 10)	<u>1,493,048</u>	<u>0</u>	<u>850</u>	<u>(1,494,448)</u>	<u>550</u>	<u>0</u>	<u>0</u>
<b>NET ASSETS, end of year</b>	<u>\$ 2,908,211</u>	<u>\$ (236,911)</u>	<u>\$ 459,753</u>	<u>\$ 1,506,665</u>	<u>\$ 135,993</u>	<u>\$ 4,773,711</u>	<u>\$ 2,330,936</u>

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**STATEMENT OF REVENUES AND EXPENDITURES**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

	General Fund	Animal Control Fund	Humane Education Fund	Capital Fund	Spay/Neuter Fund	2019 Total	2018 Total
<b>REVENUES</b>							
Adoptions and surrenders	\$ 170,921	\$ 0	\$ 0	\$ 0	\$ 28,000	\$ 198,921	\$ 211,691
Bequests	18,081	0	0	0	0	18,081	426,012
Donations	356,647	0	0	2,581,087	0	2,937,734	324,890
Duke's Reserve	50,394	0	0	0	0	50,394	49,439
Fee for service	0	777,900	0	0	0	777,900	762,914
Fundraising activities	168,671	0	44,330	0	0	213,001	174,268
Grant	233,872	0	75,849	0	21,162	330,883	14,585
Investment income	47,556	0	0	45,880	0	93,436	18,221
Other	42,411	0	0	0	340	42,751	33,257
Ontario SPCA contract	38,534	0	0	0	0	38,534	60,426
Transfer charges	27,200	0	0	0	0	27,200	30,000
	<u>1,154,287</u>	<u>777,900</u>	<u>120,179</u>	<u>2,626,967</u>	<u>49,502</u>	<u>4,728,835</u>	<u>2,105,703</u>
<b>EXPENDITURES</b>							
Advertising	3,436	2,020	574	2,999	0	9,029	13,572
Automotive	2,260	19,786	0	0	0	22,046	28,241
Insurance	5,861	9,635	0	153	0	15,649	13,777
Interest on long term debt	0	0	0	22,158	0	22,158	27,854
Office	52,588	40,352	530	5,907	0	99,377	59,467
Professional fees	11,575	11,574	0	7,034	0	30,183	37,605
Rent	1,532	1,531	0	0	0	3,063	5,525
Repairs and maintenance	15,448	15,396	0	2,394	0	33,238	27,728
Salaries	703,308	657,580	34,117	12,774	0	1,407,779	1,239,735
Fundraising activities	64,151	2,704	3,553	30,135	5,009	105,552	81,077
Supplies	67,718	32,195	0	0	0	99,913	85,194
Property taxes	2,692	2,693	0	11,686	0	17,071	15,889
Utilities	12,849	21,621	0	0	0	34,470	30,728
Duke's Reserve	60,561	0	0	0	0	60,561	40,885
Veterinary	239,663	0	0	0	54,462	294,125	257,247
Amortization	4,592	0	0	0	0	4,592	12,669
Accretion expense (revaluation)	27,254	0	0	0	0	27,254	(6,431)
	<u>1,275,488</u>	<u>817,087</u>	<u>38,774</u>	<u>95,240</u>	<u>59,471</u>	<u>2,286,060</u>	<u>1,970,762</u>
<b>NET (DEFICIT) SURPLUS for the year</b>	<u>\$ (121,201)</u>	<u>\$ (39,187)</u>	<u>\$ 81,405</u>	<u>\$ 2,531,727</u>	<u>\$ (9,969)</u>	<u>\$ 2,442,775</u>	<u>\$ 134,941</u>

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

	<b>2019</b>	<b>2018</b>
<b>CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES</b>		
Net surplus for the year	\$ 2,442,775	\$ 134,941
Items not requiring an outlay of cash		
Amortization	4,592	12,669
Accretion expense	<u>27,254</u>	<u>(6,431)</u>
	2,474,621	141,179
Changes in non-cash working capital		
Accounts receivable	(116,076)	18,168
Prepaid expenses	1,285	(3,421)
Accounts payable and accrued liabilities	(124,591)	123,958
Government remittances recoverable (payable)	(30,890)	(34,983)
Deferred revenue	<u>30,392</u>	<u>8,293</u>
	<u>2,234,741</u>	<u>253,194</u>
<b>CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES</b>		
Repayment of long term debt	<u>(470,000)</u>	<u>0</u>
<b>CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES</b>		
Additions to capital assets	(951,360)	(366,207)
Net (purchase) proceeds on sale of investments	<u>(388,887)</u>	<u>238,983</u>
	<u>(1,340,247)</u>	<u>(127,224)</u>
<b>NET INCREASE IN CASH</b>	424,494	125,970
<b>NET CASH, BEGINNING OF YEAR</b>	<u>242,419</u>	<u>116,449</u>
<b>NET CASH, END OF YEAR</b>	<u>\$ 666,913</u>	<u>\$ 242,419</u>



# THE GUELPH HUMANE SOCIETY INCORPORATED

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

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### 1. NATURE OF ORGANIZATION

The Guelph Humane Society Incorporated (the "organization") is a not for profit organization incorporated under the laws of Ontario without share capital and is a registered charity under the Income Tax Act. The organization is exempt from income tax. Its purpose is to promote the welfare of all animals, and prevent cruelty and suffering. The organization provides care and shelter for homeless, stray and abused animals. Its services include animal sheltering, surrender and adoption, pet identification, lost pet returns, veterinary care and a progress spay and neuter program.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not for profit organizations and include the following significant accounting policies:

#### (a) CAPITAL ASSETS

Capital assets are recorded at cost and amortized on the basis of their estimated useful life using the following methods and rates:

Asset retirement cost	- 6 years straight line basis
Buildings	- no amortization taken as not in use
Cat cages	- 20 years straight line basis
Computer equipment	- 3 years straight line basis
Furniture and equipment	- 10 years straight line basis
Vehicles	- 5 years straight line basis

Amortization is recorded at 50% of the above rates in the year of addition.

#### (b) IMPAIRMENT OF LONG LIVED ASSETS

Long lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when the carrying value exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value.

#### (c) USE OF ESTIMATES

The preparation of financial statements in conformity with Canadian generally accepted accounting principles for not for profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the year. Significant areas requiring management's estimates include the valuation of the asset retirement obligation and the useful lives of capital assets. Actual results could differ from those estimates.

#### (d) FINANCIAL INSTRUMENTS

##### Measurement of financial instruments

The organization initially measures its financial assets and liabilities at fair value.

The organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in fixed income, equities and mutual funds, which are measured at fair value. Changes in fair value are recognized in net surplus.

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

(d) FINANCIAL INSTRUMENTS (continued)

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. If an impairment has occurred, the carrying amount of financial assets measured at amortized cost is reduced to the greater of the discounted future cash flows expected or the proceeds that could be realized from the sale of the financial asset. The amount of the write-down is recognized in net surplus. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net surplus.

Transaction costs

The organization recognizes its transaction costs in net surplus in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

(e) CONTRIBUTED MATERIALS AND SERVICES

During the year, a number of organizations and individuals donate materials to the organization and a number of volunteers contribute a significant amount of their time. Because of the difficulty in determining the fair value, contributed materials and services are not recorded in the financial statements.

(f) FUND ACCOUNTING

Unrestricted funds

The unrestricted funds report resources available for the organization's various operating activities. See the General Fund, Humane Education and Spay/Neuter Funds and Capital Fund schedules for descriptions of individual funds.

Endowment funds

The endowment funds report resources that are to be held as permanent endowments, including unexpended investment income which is restricted to specific purposes. These funds are externally restricted. See the General Fund and the Humane Education and Spay/Neuter Funds schedules for descriptions of individual funds.

Internally restricted funds

The internally restricted funds report resources that are not to be held as endowments and are, therefore, used for expenditures on a current basis. These funds are internally restricted. See the General Fund and Capital Fund schedules for descriptions of individual funds.

Externally restricted funds

The externally restricted funds report resources that are not to be held as endowments and are, therefore, used for expenditures on a current basis. These funds are externally restricted. See the General Fund and Capital Fund schedules for descriptions of individual funds.

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

(g) REVENUE RECOGNITION

The organization follows the restricted fund method of accounting for contributions in which externally restricted contributions are recognized upon receipt in the appropriate fund corresponding to the purpose for which they were contributed. Externally restricted contributions of the unrestricted funds are recognized as revenue when the related expenditure occurs. Unrestricted contributions are recognized in the unrestricted funds when received or receivable and collection is reasonably assured.

Restricted and unrestricted investment income is recognized when revenue is earned.

Contract based fee for service revenue is recognized in the period to which the contract relates.

All other revenues are recognized according to when the service is performed, collection of the relevant receivable is probable, persuasive evidence of an arrangement exists and the price is fixed or determinable.

**3. FINANCIAL INSTRUMENTS**

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant interest, credit, currency, liquidity, or other price risks arising from the financial instruments.

The extent of the organization's exposure to these risks did not change in 2019 compared to the previous period.

The organization does not have a significant exposure to any individual customer or counterpart.

Transacting in financial instruments exposes the organization to certain financial risks and uncertainties. These risks include:

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The organization is exposed to other price risk on investments.

**4. CAPITAL ASSETS**

	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Net 2019</b>	<b>Net 2018</b>
Asset retirement cost	\$ 78,572	\$ 66,786	\$ 11,786	\$ 14,131
Buildings	1,309,124	0	1,309,124	364,120
Cat cages	46,792	20,120	26,672	29,012
Computer equipment	24,838	17,786	7,052	1,392
Furniture and equipment	18,477	18,477	0	1,557
Land	963,882	0	963,882	963,882
Vehicles	<u>78,086</u>	<u>78,086</u>	<u>0</u>	<u>0</u>
	<u>\$ 2,519,771</u>	<u>\$ 201,255</u>	<u>\$ 2,318,516</u>	<u>\$ 1,374,094</u>

The building with the cost of \$1,309,124 has not been amortized since the facility is currently in the construction process and was not in use as of December 31, 2019.

**THE GUELPH HUMANE SOCIETY INCORPORATED**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

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**5. INVESTMENTS**

Investments consist of fixed income, equities, mutual funds and a guaranteed investment certificate (GIC). The interest rate on the GIC is 1.50% (2018 - 1.50%) and is due in September 2021 (2018 - September 2021).

The book value of investments is \$1,711,645 at year end (2018 - \$1,340,183).

Certain investments have been classified as restricted investments in order to satisfy the requirements of internally restricted or endowment contributions.

**6. CONTINGENT GAIN**

The organization has commenced a legal proceeding against an environmental firm for negligence and breach of contract with damages totalling \$4,000,000. The likelihood of receiving these damages is not determinable and, therefore, no amount receivable has been recorded in the financial statements as of December 31, 2019.

**7. LONG TERM DEBT**

	<b>2019</b>	<b>2018</b>
Vendor take back mortgage, interest at 6% per annum, monthly interest only payments of \$2,321, secured by land valued at \$963,882, repaid in 2019	\$ <u>0</u>	\$ <u>470,000</u>

**8. SUBSEQUENT EVENT**

Subsequent to year end, the impact of COVID-19 in Canada and on the global economy increased significantly. The global pandemic has disrupted economic activities and has resulted in our organization implementing a partial closure. Services and programs were reduced to essential services and emergency response. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of business disruption and the related financial impact cannot be reasonably estimated at this time. This may impact the timing and amounts realized on the organization's assets and its future ability to deliver all programming.

Additionally, due to the volatility in the markets caused by the global impacts of COVID-19, the fair market value of the organization's investments declined \$32,078 from the December 31, 2019 year end to March 31, 2020. The impact as of the approval date of these financial statements is not determinable. Management believes this decrease in fair market value is temporary and not a permanent impairment of the investments. Consequently, no fair market value adjustment has been recorded for this temporary decline.

**9. ASSET RETIREMENT OBLIGATION**

The organization entered into a lease agreement with the City of Guelph which requires the demolition and removal of the building it currently occupies at the end of the lease on March 31, 2021. The organization estimated the cost of the obligation as follows:

	<b>2019</b>	<b>2018</b>
Balance, beginning of the year	\$ 72,504	\$ 68,767
Accretion expense	2,864	2,717
Revaluation of obligation	<u>22,044</u>	<u>1,020</u>
Balance, end of year	\$ <u>97,412</u>	\$ <u>72,504</u>

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

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**10. INTERFUND LOANS AND TRANSFERS**

Interfund loans are interest-free and unsecured, with no set repayment terms. They are classified as current for financial statement purposes.

The following items were authorized transfers in the year:

- (a) Transfer from building capital reserve to the general fund for various expenditures related to the construction of the 190 Hanlon Creek Boulevard building.
- (b) Transfer from the general fund to the education and spay/neuter fund for education and spay/neuter donations received in the year.
- (c) Transfer from the capital fund to the general fund for interest paid on the mortgage.
- (d) Transfer from the capital fund to the general and animal control funds for amortization incurred in the year.

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**GENERAL FUND SCHEDULE**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

	<b>Unrestricted</b>	<b>Internally Restricted Duke's Reserve</b>	<b>Internally Restricted Feline Reserve</b>	<b>Internally Restricted Governance Reserve</b>	<b>Endowment Judy Lacina Memorial Reserve</b>	<b>2019 Total</b>	<b>2018 Total</b>
Balance, beginning of year	\$ 1,315,369	\$ 193,625	\$ 22,005	\$ 0	\$ 5,365	\$ 1,536,364	\$ 799,579
Net (deficit) surplus for the year	(121,201)	0	0	0	0	(121,201)	243,159
Transfers (note 10)	<u>1,493,048</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,493,048</u>	<u>493,626</u>
Balance, end of year	<u>\$ 2,687,216</u>	<u>\$ 193,625</u>	<u>\$ 22,005</u>	<u>\$ 0</u>	<u>\$ 5,365</u>	<u>\$ 2,908,211</u>	<u>\$ 1,536,364</u>

Duke's Reserve

This reserve is funded from special projects and donations, and is to be used for special medical expenses for animals of the shelter that are not otherwise reimbursed.

Feline Reserve

This reserve is funded from special projects and donations, and is to be used for special medical expenses for felines, or other related feline expenses, of the shelter that are not otherwise reimbursed.

Governance Reserve

This reserve is funded from the General Fund, and is to be used to assist in the development and training of the board members to improve oversight in operations.

Judy Lacina Memorial Reserve

This reserve is funded through contributions donated in memory of Judy Lacina and require the donated amounts to be permanently maintained. The interest income only is permitted to be used for special medical expenses for animals of the shelter that are not otherwise reimbursed.

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**HUMANE EDUCATION AND SPAY/NEUTER FUNDS SCHEDULE**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

<b>HUMANE EDUCATION FUND</b>	<b>Unrestricted</b>	<b>Endowment Sue Porter Memorial 50% Reserve</b>	<b>2019 Total</b>	<b>2018 Total</b>
Balance, beginning of year	\$ 235,853	\$ 141,645	\$ 377,498	\$ 355,785
Net surplus for the year	81,405	0	81,405	20,853
Transfers (note 10)	<u>850</u>	<u>0</u>	<u>850</u>	<u>860</u>
Balance, end of year	<u>\$ 318,108</u>	<u>\$ 141,645</u>	<u>\$ 459,753</u>	<u>\$ 377,498</u>

<b>SPAY/NEUTER FUND</b>	<b>Unrestricted</b>	<b>Endowment Elsie Jones Memorial Reserve</b>	<b>Endowment Sue Porter Memorial Reserve 50%</b>	<b>Endowment Wade Townsend Memorial Reserve</b>	<b>2019 Total</b>	<b>2018 Total</b>
Balance, beginning of year	\$ (51,260)	\$ 30,000	\$ 141,645	\$ 25,027	\$ 145,412	\$ 196,161
Net deficit for the year	(9,969)	0	0	0	(9,969)	(50,949)
Transfers (note 10)	<u>550</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>550</u>	<u>200</u>
Balance, end of year	<u>\$ (60,679)</u>	<u>\$ 30,000</u>	<u>\$ 141,645</u>	<u>\$ 25,027</u>	<u>\$ 135,993</u>	<u>\$ 145,412</u>

Sue Porter Memorial Reserve

This reserve is funded through contributions donated in memory of Sue Porter and require the donated amounts to be permanently maintained. The interest income only is permitted to be used to support programs of the Humane Education and Spay/Neuter Funds on an equal basis.

Elsie Jones Memorial Reserve

This reserve is funded through contributions donated in memory of Elsie Jones and require the donated amounts to be permanently maintained. The interest income only is permitted to be used to support programs of the Spay/Neuter Fund.

Wade Townsend Memorial Reserve

This reserve is funded through contributions donated in memory of Wade Townsend and require the donated amounts to be permanently maintained. The interest income only is permitted to be used to support the programs of the Spay/Neuter Fund.

**THE GUELPH HUMANE SOCIETY INCORPORATED**  
**CAPITAL FUND SCHEDULE**  
**FOR THE YEAR ENDED DECEMBER 31, 2019**

	Unrestricted	Externally Restricted Building Reserve	Internally Restricted Building Reserve	Internally Restricted Automotive Reserve	Internally Restricted Technology Reserve	Internally Restricted Equipment Reserve	Internally Restricted Communications Reserve	2019 Total	2018 Total
Balance, beginning of year	\$ 50,645	\$ 174,651	\$ 71,517	\$ 102,766	\$ 0	\$ 33,797	\$ 36,010	\$ 469,386	\$ 1,022,080
Net (deficit) surplus for the year	(49,360)	2,581,087	0	0	0	0	0	2,531,727	(52,102)
Transfers (note 10)	<u>(26,750)</u>	<u>(1,396,181)</u>	<u>(71,517)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(1,494,448)</u>	<u>(500,592)</u>
Balance, end of year	<u>\$ (25,465)</u>	<u>\$ 1,359,557</u>	<u>\$ 0</u>	<u>\$ 102,766</u>	<u>\$ 0</u>	<u>\$ 33,797</u>	<u>\$ 36,010</u>	<u>\$ 1,506,665</u>	<u>\$ 469,386</u>

Building Reserve

This reserve is funded from the Capital Fund and is to be used to assist in the development of a new building.

Automotive Reserve

This reserve is funded from the Animal Control Fund and General Fund, and is to be used to assist in the purchase of new automobiles.

Technology Reserve

This reserve is funded from the General Fund and is to be used to assist in the purchase of new technology.

Equipment Reserve

This reserve is funded from the Animal Control Fund and is to be used to assist in the purchase of new equipment.

Communications Reserve

This reserve is funded from the Animal Control Fund and is to be used to assist in the promoting of a campaign to control pet overpopulation.