FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2016

INDEX TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2016

| | Page |
|---|--------|
| INDEPENDENT AUDITOR'S REPORT | 3 - 4 |
| FINANCIAL STATEMENTS | |
| Statement of Financial Position | 5 |
| Statement of Changes in Net Assets | 6 |
| Statement of Revenues and Expenditures | 7 |
| Statement of Cash Flows | 8 |
| Notes to the Financial Statements | 9 - 13 |
| General Fund Schedule | 14 |
| Humane Education and Spay/Neuter Funds Schedule | 15 |
| Capital Fund Schedule | 16 |



INDEPENDENT AUDITOR'S REPORT

To the members of: The Guelph Humane Society Incorporated

We have audited the accompanying financial statements of The Guelph Humane Society Incorporated, which comprise the statement of financial position as at December 31, 2015 and the statements of changes in net assets, revenues and expenditures and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not for profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many charitable organizations, the organization derives some of the revenues from adoptions and surrenders, bequests, donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to revenues, excess of revenues over expenditures and cash flows from operations for the year ended December 31, 2016, current assets as at December 31, 2016, and net assets as at January 1, 2016 and December 31, 2016. The predecessor auditor's opinion on the financial statements for the year ended December 31, 2015 was modified because of the possible effects of a similar limitation in scope.

Qualified Opinion

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, these financial statements present fairly, in all material respects, the financial position of The Guelph Humane Society Incorporated as at December 31, 2016 and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not for profit organizations.

Other Matter

The financial statements of The Guelph Humane Society Incorporated for the year ended December 31, 2015 were audited by the predecessor auditor who expressed a qualified opinion on those financial statements on May 25, 2016 for reasons described in the Basis for Qualified Opinion paragraph.

Guelph, Ontario April 26, 2017 Chartered Professional Accountants Licensed Public Accountants

BHP

THE GUELPH HUMANE SOCIETY INCORPORATED STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2016

| | General Fund | | Animal Control Fund | | Humane ducation Fund | • | Capital Fund | | ay/Neuter Fund | | 2016 Total | | 2015 (note 9) |
|--|----------------------------|-----|---------------------------|-----------------|----------------------------|---------------|------------------------------|-----|--------------------|-------------|------------------------------|--------------|-----------------------------|
| | | | ASS | βE | TS | | | | | | | | |
| CURRENT Cash Accounts receivable Inventory | 79,446 102,038 1,459 | \$ | 25 0 0 | \$ | 0 0 0 | \$ | 0 0 0 | \$ | 0 0 0 | \$ | 79,471 102,038 1,459 | \$ | 142,540 114,363 1,459 |
| Prepaid expenses Due from (to) funds (note 11) Government remittances | 10,692 135,733 | | 10,807 (162,829) | | 0 (9,406) | | 2,707 54,543 | | 0 (18,041) | | 24,206 0 | | 21,826 0 |
| recoverable Property held for sale (note 4) | 45,229 0 374,597 | _ | 0 0 (151,997) | _ | 0 0 (9,406) | | 0 621,724 678,974 | _ | 0 0 (18,041) | _ | 45,229 621,724 874,127 | _ | 46,828 0 327,016 |
| INVESTMENTS (note 5) | 669,499 | | 0 | | 367,388 | 1 | ,086,649 | | 242,665 | | 2,366,201 | 2 | 2,421,859 |
| CAPITAL ASSETS (note 4) | 0 | _ | 0 | _ | 0 | _ | 66,698 | _ | 0 | _ | 66,698 | _ | 948,342 |
| \$ | 1,044,096 | \$_ | <u>(151,997</u>) | \$_ | 357,982 | \$ <u> 1</u> | ,832,321 | \$_ | 224,624 | \$ <u>_</u> | 3,307,026 | \$ <u>_3</u> | 3,697,217 |
| CURRENT Accounts payable and accrued liabilities \$ Government remittances payable Deferred revenue Current portion of long term debt | 30,493 18,064 | \$ | 10,605 0 0 | LI \$ | 659 0 0 | \$ | 0 0 0 | \$ | 0 0 0 | \$ | 157,193 30,493 18,064 | \$ | 166,339 43,080 14,884 |
| (note 7) Asset retirement obligation (note 10) | 0 0 194,486 | _ | 0 0 10,605 | _ | 0 0 659 | | 548,452 63,243 611,695 | _ | 0 0 0 | _ | 548,452 63,243 817,445 | _ | 14,573 64,491 303,367 |
| LONG TERM DEBT (note 7) | 194,486 | _ | 10,605 | - - | 0 659 | _ | 0 611,695 | _ | 0 0 | _ | 817,445 | _ | 548,452 851,819 |
| | | | NET A | S | SETS | | | | | | | | |
| UNRESTRICTED FUNDS | 621,838 | | (162,602) | | 215,678 | | 315,162 | | 27,952 | | 1,018,028 | 1 | 1,338,961 |
| INTERNALLY RESTRICTED FUNDS | 222,407 | | 0 | | 0 | | 905,464 | | 0 | | 1,127,871 | 1 | 1,162,755 |
| ENDOWMENT FUNDS | 5,365 849,610 | _ | <u>0</u> (162,602) | - | 141,645 357,323 | 1 | <u>0</u> ,220,626 | _ | 196,672 224,624 | _ | 343,682 2,489,581 | 2 | 343,682 2,845,398 |
| \$ | 1,044,096 | \$_ | (151,997) | \$_ | 357,982 | \$ <u>1</u> | ,832,321 | \$ | 224,624 | \$_; | 3,307,026 | \$_3 | 3,697,217 |

THE GUELPH HUMANE SOCIETY INCORPORATED STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2016

| | | General Fund | | Animal Control Fund | Humane Education Fund | | Capital Fund | Sį | oay/Neuter Fund | 2016 Total | 2015 (note 9) |
|--------------------------------|-----|-----------------|-----|---------------------------|-----------------------------|----------|---------------------|-----|--------------------|---------------------|----------------------|
| NET ASSETS, beginning of year | \$ | 763,588 | \$ | (137,284) | \$ | 368,205 | \$ 1,634,981 | \$ | 215,908 | \$ 2,845,398 | \$ 2,870,181 |
| Surplus (deficit) for the year | | 10,105 | | (45,348) | | (10,882) | (318,408) | | 8,716 | (355,817) | (24,783) |
| Transfers (note 11) | _ | 75,917 | _ | 20,030 | _ | 0 | (95,947) | _ | 0 | 0 | 0 |
| NET ASSETS, end of year | \$_ | 849,610 | \$_ | (162,602) | \$_ | 357,323 | \$ <u>1,220,626</u> | \$_ | 224,624 | \$ <u>2,489,581</u> | \$ <u>2,845,398</u> |

THE GUELPH HUMANE SOCIETY INCORPORATED STATEMENT OF REVENUES AND EXPENDITURES FOR THE YEAR ENDED DECEMBER 31, 2016

| | | General Fund | | Animal Control Fund | | lumane ducation Fund | | Capital Fund | Sp | ay/Neuter Fund | | 2016 Total | | 2015 (note 9) |
|------------------------------------|----|-----------------|-----|---------------------------|----|----------------------------|----|-----------------|-----|-------------------|-----|---------------|-----|----------------------|
| REVENUES | | | | | | | | | | | | | | |
| Adoptions and surrenders | \$ | 139,826 | \$ | 0 | \$ | 770 | \$ | 0 | \$ | 25,463 | \$ | 166,059 | \$ | 115,582 |
| Bequests | | 272,000 | | 0 | | 0 | | 0 | | 0 | | 272,000 | | 350,100 |
| Donations | | 185,821 | | 0 | | 50 | | 0 | | 0 | | 185,871 | | 162,964 |
| Duke's Reserve | | 53,656 | | 0 | | 0 | | 0 | | 0 | | 53,656 | | 25,964 |
| Fee for service | | 0 | | 657,708 | | 0 | | 0 | | 0 | | 657,708 | | 564,035 |
| Fundraising activities | | 82,946 | | 0 | | 34,594 | | 0 | | 0 | | 117,540 | | 118,723 |
| Grant | | 7,511 | | 0 | | 3,560 | | 0 | | 0 | | 11,071 | | 7,438 |
| Investment income | | 0 | | 0 | | 0 | | 26,664 | | 0 | | 26,664 | | 42,877 |
| Other | | 16,821 | | 0 | | 0 | | 0 | | 0 | | 16,821 | | 19,372 |
| Ontario SPCA contract | | 59,534 | | 0 | | 0 | | 0 | | 0 | | 59,534 | | 56,437 |
| Transfer charges | | 41,600 | | (41,250) | | 0 | | 0 | | 41,250 | | 41,600 | | 28,900 |
| ŭ | _ | 859,715 | - | 616,458 | | 38,974 | - | 26,664 | _ | 66,713 | - | 1,608,524 | _ | 1,492,392 |
| EXPENDITURES | _ | , | _ | , | _ | , | - | , | _ | <u> </u> | - | , | _ | , |
| Advertising | | 4,580 | | 3,458 | | 287 | | 0 | | 0 | | 8,325 | | 7,217 |
| Automotive | | 3,322 | | 16,603 | | 0 | | 0 | | 0 | | 19,925 | | 28,245 |
| Insurance | | 3,407 | | 7,430 | | 0 | | 4,901 | | 0 | | 15,738 | | 14,990 |
| Interest on long term debt | | 0 | | , 0 | | 0 | | 19,720 | | 0 | | 19,720 | | 10,171 |
| Office | | 33,302 | | 27,183 | | 368 | | 0 | | 0 | | 60,853 | | 98,680 |
| Professional fees | | 13,662 | | 13,662 | | 0 | | 44,642 | | 0 | | 71,966 | | 33,963 |
| Rent | | 4,951 | | 13,486 | | 0 | | 0 | | 0 | | 18,437 | | 18,559 |
| Repairs and maintenance | | 13,503 | | 12,300 | | 0 | | 31,342 | | 0 | | 57,145 | | 23,036 |
| Salaries | | 505,027 | | 495,379 | | 44,579 | | 0 | | 0 | | 1,044,985 | | 882,538 |
| Fundraising activities | | 22,929 | | 4,145 | | 4,617 | | Ö | | Ō | | 31,691 | | 20,138 |
| Supplies | | 42,721 | | 29,840 | | 5 | | 0 | | 0 | | 72,566 | | 50,063 |
| Property taxes | | 2,859 | | 2,859 | | 0 | | 11,836 | | 0 | | 17,554 | | 15,539 |
| Utilities | | 12,965 | | 15,431 | | 0 | | 2,631 | | 0 | | 31,027 | | 27,927 |
| Duke's Reserve | | 29,093 | | 0 | | 0 | | _,;;; | | 0 | | 29,093 | | 24,013 |
| Veterinary | | 148,647 | | 0 | | 0 | | 0 | | 57,997 | | 206,644 | | 171,197 |
| Amortization | | 7,462 | | 20,030 | | 0 | | 0 | | 0 | | 27,492 | | 19,265 |
| Accretion | | 1,180 | | 0 | | 0 | | Ö | | 0 | | 1,180 | | 1,634 |
| | | 849,610 | - | 661,806 | | 49,856 | - | 115,072 | _ | 57,997 | _ | 1,734,341 | _ | 1,447,175 |
| OPERATING SURPLUS (DEFICIT) | | 10,105 | | (45,348) | | (10,882) | | (88,408) | | 8,716 | | (125,817) | | 45,217 |
| PROPERTY IMPAIRMENT (note 6) | | 0 | _ | 0 | | 0 | _ | (230,000) | _ | 0 | _ | (230,000) | _ | (70,000) |
| NET SURPLUS (DEFICIT) for the year | \$ | 10,105 | \$_ | (45,348) | \$ | (10,882) | \$ | (318,408) | \$_ | 8,716 | \$_ | (355,817) | \$_ | (24,783) |

THE GUELPH HUMANE SOCIETY INCORPORATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2016

| | 2016 | 2015 |
|---|-------------------|-------------------|
| CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES | | |
| Net deficit for the year | \$ (355,817) | \$ (24,783) |
| Items not requiring an outlay of cash | | |
| Amortization | 27,492 | 19,265 |
| Accretion expense | 1,180 | 1,634 |
| Property impairment | 230,000 | 70,000 |
| | (97,145) | 66,116 |
| Changes in non-cash working capital | | |
| Accounts receivable | 12,325 | (78,957) |
| Prepaid expenses | (2,380) | 43,836 |
| Accounts payable and accrued liabilities | (9,146) | 92,223 |
| Government remittances recoverable (payable) | (10,988) | 6,725 |
| Deferred revenue | 3,180 | 3,097 |
| | <u>(104,154</u>) | <u>133,040</u> |
| CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES | | |
| Long term debt | (14,573) | 563,025 |
| CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES | | |
| Additions to capital assets | 0 | (951,446) |
| Investments | 55,658 | 220,242 |
| my ootmonto | <u>55,658</u> | (731,204) |
| | | <u>(101,204</u>) |
| NET DECREASE IN CASH | (63,069) | (35,139) |
| NET CASH, BEGINNING OF YEAR | 142,540 | 177,679 |
| NET CASH, END OF YEAR | \$ <u>79,471</u> | \$ <u>142,540</u> |

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2016

1. NATURE OF ORGANIZATION

The Guelph Humane Society Incorporated (the "organization") is a not for profit organization incorporated under the laws of Ontario without share capital and is a registered charity under the Income Tax Act. The organization is exempt from income tax. Its purpose is to promote the welfare of all animals, and prevent cruelty and suffering. The organization provides care and shelter for homeless, stray and abused animals. Its services include animal sheltering, surrender and adoption, pet identification, lost pet returns, veterinary care and a progress spay and neuter program.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not for profit organizations and include the following significant accounting policies:

(a) CAPITAL ASSETS

Capital assets are recorded at cost and amortized on the basis of their estimated useful life using the following methods and rates:

Asset retirement cost
Cat cages
- 6 years straight line basis
- 20 years straight line basis
Computer equipment
- 3 years straight line basis
Furniture and equipment
- 10 years straight line basis

Property held for sale - no amortization taken as not in use

Vehicles - 5 years straight line basis

Amortization is recorded at 50% of the above rates in the year of addition.

(b) IMPAIRMENT OF LONG LIVED ASSETS

Long lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when the carrying value exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value.

(c) USE OF ESTIMATES

The preparation of financial statements in conformity with Canadian generally accepted accounting principles for not for profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the year. Significant areas requiring management's estimates include the valuation of the asset retirement obligation and the property held for sale. Actual results could differ from those estimates.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) FINANCIAL INSTRUMENTS

Measurement of financial instruments

The organization initially measures its financial assets and liabilities at fair value.

The organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments, which are measured at fair value. Changes in fair value are recognized in net surplus.

Financial assets measured at amortized cost include cash, accounts receivable and investments in guaranteed investment certificates.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and long term debt.

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. If an impairment has occurred, the carrying amount of financial assets measured at amortized cost is reduced to the greater of the discounted future cash flows expected or the proceeds that could be realized from the sale of the financial asset. The amount of the write-down is recognized in net surplus. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net surplus.

Transaction costs

The organization recognizes its transaction costs in net surplus in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

(e) CONTRIBUTED MATERIALS AND SERVICES

During the year, a number of organizations and individuals donate materials to the organization and a number of volunteers contribute a significant amount of their time. Because of the difficulty in determining the fair value, contributed materials and services are not recorded in the financial statements.

(f) FUND ACCOUNTING

General fund

The general fund reports resources available for the organization's general operating activities.

Endowment fund

The endowment fund reports resources that are to be held as permanent endowments including unexpended investment income which is restricted to specific purposes. This fund is externally restricted.

Internally restricted fund

The internally restricted fund reports resources that are not to be held as endowments and are, therefore, disbursed as grants on a current basis. This fund is internally restricted.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) REVENUE RECOGNITION

The organization follows the restricted fund method of accounting for contributions in which externally restricted contributions are recognized upon receipt in the appropriate fund corresponding to the purpose for which they were contributed. Externally restricted contributions of the general fund are recognized as revenue when the related expenditure occurs. Unrestricted contributions are recognized in the general fund when received or receivable and collection is reasonably assured.

Restricted and unrestricted investment income is recognized when revenue is earned.

Contract based fee for service revenue is recognized in the period to which the contract relates.

All other revenues are recognized according to when the service is performed, collection of the relevant receivable is probable, persuasive evidence of an arrangement exists and the price is fixed or determinable.

3. FINANCIAL INSTRUMENTS

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant interest, credit, currency, liquidity, or other price risks arising from their financial instruments.

The extent of the organization's exposure to these risks did not change in 2016 compared to the previous period.

The organization does not have a significant exposure to any individual customer or counterpart.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The organization is exposed to other price risk on investments.

4. CAPITAL ASSETS

| | | Cost | cumulated ortization | Net 2016 | Net 2015 | | |
|------------------------|-----|---------|----------------------|--------------|---------------|--|--|
| Asset retirement cost | \$ | 52,222 | \$ 47,870 | \$ 4,352 | \$ 14,242 | | |
| Cat cages | | 46,792 | 13,101 | 33,691 | 36,031 | | |
| Computer equipment | | 16,394 | 16,394 | 0 | 225 | | |
| Furniture and equipmen | t | 18,477 | 13,225 | 5,252 | 7,100 | | |
| Property held for sale | | 0 | 0 | 0 | 851,724 | | |
| Vehicles | | 78,086 | 54,683 | 23,403 | 39,020 | | |
| | \$_ | 211,971 | \$ 145,273 | \$ 66,698 | \$ 948,342 | | |

The property held for sale valued at \$621,724 was sold subsequent to year end and, therefore, is classified as current as of December 31, 2016.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2016

5. INVESTMENTS

Investments consist of mutual funds and guaranteed investment certificates. Interest rates range from 0.75% - 2.6% (2015 - 0.9% to 3.1%) and are due on various dates ranging from March 2017 to September 2021 (2015 - January 2016 to October 2018).

Certain investments have been classified as restricted investments in order to satisfy the requirements of internally restricted or endowment contributions.

6. SUBSEQUENT EVENTS

In 2015, impairment on the property held for sale of \$70,000 was recorded for the difference between the fair market value, based on the listed selling price, and property costs.

Subsequent to the date of the financial statements, the organization sold the property for \$620,000. It is, therefore, recorded as held for sale and a current asset at year end. Management recognized impairment of \$230,000 on its property at year end for the difference between the fair value, based on the sales price, and carrying value.

7. LONG TERM DEBT

| | 2016 | 2015 |
|--|----------------|-------------------|
| TD Canada Trust mortgage payable, interest at 3.54% per annum, repayable in monthly blended instalments of \$2,858, secured by the property held for sale with a carrying value of \$621,724 | \$ 548.452 | \$ 563.025 |
| Less current portion: | Ψ 340,432 | φ 303,023 |
| Cash repayments required within 12 months | <u>548,452</u> | 14,573 |
| | \$ <u> </u> | \$ <u>548,452</u> |

The mortgage was discharged subsequent to year end as the property it secured was sold.

Future mortgage payments are as follows:

2017 \$ 548,452

8. COMMITMENTS

The organization has an operating leases for the premises. Future minimum lease payments are as follows:

2017 \$ 7,500

9. COMPARATIVE FIGURES

Certain figures presented for comparative purposes have been reclassified to conform to the current year's presentation.

The prior year financial statements were audited by the previous auditor.

THE GUELPH HUMANE SOCIETY INCORPORATED NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2016

10. ASSET RETIREMENT OBLIGATION

The organization entered into a lease agreement with the City of Guelph which requires the demolition and removal of the building it currently occupies at the end of the lease on June 30, 2017. The organization is currently in the process of obtaining documentation of an extension from its landlord to extend the term for at least one additional year. The organization estimated the cost of the obligation as follows:

| | | 2016 | 2015 | | |
|--|------------|----------------------------|--------------------------------|--|--|
| Balance, beginning of the year Accretion expense Revaluation of obligation | \$ | 64,491 1,180 (2,428) | \$ 62,857 1,634 0 | | |
| Balance, end of year | \$ <u></u> | 63,243 | \$ 64,491 | | |

11. INTERFUND LOANS AND TRANSFERS

Interfund loans are interest-free and unsecured, with no set repayment terms. They are classified as current for financial statement purposes.

The following items were authorized transfers in the year:

- (a) Transfer from building, technology and equipment capital reserves to the general fund for professional fees, professional development and purchases of technology and equipment.
- (b) Transfer from the general fund to Duke's Reserve for the year's project surplus.
- (c) Transfer from the general fund to the capital fund for capital donations received in the year.
- (d) Transfer from the capital fund to the general fund for interest paid on the mortgage.
- (e) Transfer from the capital fund to the general and animal control funds for amortization incurred in the year.

GENERAL FUND SCHEDULE

FOR THE YEAR ENDED DECEMBER 31, 2016

| | Ur | Inrestricted | | nternally Restricted Duke's Reserve | Internally Restricted Feline Reserve | | | Internally Restricted overnance Reserve | Endowment Judy Lacina Memorial Reserve | | | 2016 Total | 2015 Total | |
|----------------------------|-----|--------------|-----|--|---|--------|-----|--|---|-------|-----|---------------|---------------|---------|
| Balance, beginning of year | \$ | 560,379 | \$ | 169,062 | \$ | 22,005 | \$ | 6,777 | \$ | 5,365 | \$ | 763,588 | \$ | 263,912 |
| Net surplus for the year | | 10,105 | | 0 | | 0 | | 0 | | 0 | | 10,105 | | 153,934 |
| Transfers (note 11) | _ | 51,354 | _ | 24,563 | _ | 0 | - | 0 | - | 0 | _ | 75,917 | - | 345,742 |
| Balance, end of year | \$_ | 621,838 | \$_ | 193,625 | \$_ | 22,005 | \$_ | 6,777 | \$_ | 5,365 | \$_ | 849,610 | \$_ | 763,588 |

Duke's Reserve

This reserve is funded from special projects and donations, and is to be used for special medical expenses for animals of the shelter that are not otherwise reimbursed.

Feline Reserve

This reserve is funded from special projects and donations, and is to be used for special medical expenses for felines, or other related feline expenses, of the shelter that are not otherwise reimbursed.

Governance Reserve

This reserve is funded from the General Fund, and is to be used to assist in the development and training of the board members to improve oversight in operations.

Judy Lacina Memorial Reserve

This reserve is funded through contributions donated in memory of Judy Lacina and require the donated amounts to be permanently maintained. The interest income only is permitted to be used for special medical expenses for animals of the shelter that are not otherwise reimbursed.

THE GUELPH HUMANE SOCIETY INCORPORATED HUMANE EDUCATION AND SPAY/NEUTER FUNDS SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2016

| HUMANE EDUCATION FUND | | | | Un | restricted | S Me | ndowment Sue Porter morial 50% Reserve | ,) | 2016 Total | | 2015 Total |
|--|------------------------|------------------|--|--------------|---|---------|---|---------------|----------------------|-----|----------------------|
| Balance, beginning of year | | | | \$ | 226,560 | \$ | 141,645 | \$ | 368,205 | \$ | 382,592 |
| Net deficit for the year | | | | | (10,882) | | 0 | | (10,882) | | (14,387) |
| Transfers (note 11) | | | | _ | 0 | _ | 0 | _ | 0 | _ | 0 |
| Balance, end of year | | | | \$_ | 215,678 | \$_ | 141,645 | \$_ | 357,323 | \$_ | 368,205 |
| | | | | | | | | | | | |
| SPAY/NEUTER FUND | Unrestrict | EI: | ndowment sie Jones Iemorial Reserve | S | ndowment ue Porter Memorial eserve 50% | Wad | ndowment de Townsen Memorial Reserve | d | 2016 Total | | 2015 Total |
| SPAY/NEUTER FUND Balance, beginning of year | Unrestrict \$ 19,23 | Els N ed I | sie Jones Iemorial | S | ue Porter Memorial | Wad | de Townsen Memorial | d \$ | | \$ | |
| | | Els N ed I | sie Jones Iemorial Reserve | S N Re | ue Porter Memorial eserve 50% | Wad | de Townsen Memorial Reserve | | Total | \$ | Total |
| Balance, beginning of year | \$ 19,23 | Els N ed I | sie Jones Memorial Reserve | S N Re | Memorial eserve 50% | Wad | de Townsen Memorial Reserve 25,027 | | Total 215,908 | \$ | Total 203,900 |

Sue Porter Memorial Reserve

This reserve is funded through contributions donated in memory of Sue Porter and require the donated amounts to be permanently maintained. The interest income only is permitted to be used to support programs of the Humane Education and Spay/Neuter Funds on an equal basis.

Elsie Jones Memorial Reserve

This reserve is funded through contributions donated in memory of Elsie Jones and require the donated amounts to be permanently maintained. The interest income only is permitted to be used to support programs of the Spay/Neuter Fund.

Wade Townsend Memorial Reserve

This reserve is funded through contributions donated in memory of Wade Townsend and require the donated amounts to be permanently maintained. The interest income only is permitted to be used to support the programs of the Spay/Neuter Fund.

CAPITAL FUND SCHEDULE

FOR THE YEAR ENDED DECEMBER 31, 2016

| | U | nrestricted | F | Internally Restricted Building Reserve | F A | Internally Restricted utomotive Reserve | ı | Internally Restricted echnology Reserve | E | Internally Restricted Equipment Reserve | l Con | Internally Restricted nmunications Reserve | S | 2016 Total | 2015 Total |
|----------------------------|-----|-------------|-----|---|--------|--|----|--|-------------|--|----------|---|-------------|---------------|---------------------|
| Balance, beginning of year | \$ | 670,070 | \$ | 780,472 | \$ | 102,766 | \$ | 7,876 | \$ | 36,777 | \$ | 37,020 | \$ 1 | ,634,981 | \$ 2,059,840 |
| Net deficit for the year | | (318,408) | | 0 | | 0 | | 0 | | 0 | | 0 | | (318,408) | (40,410) |
| Transfers (note 11) | _ | (36,500) | _ | (53,676) | _ | 0 | - | (4,223) | _ | (538) | _ | (1,010) | | (95,947) | (384,449) |
| Balance, end of year | \$_ | 315,162 | \$_ | 726,796 | \$_ | 102,766 | \$ | 3,653 | \$ <u>_</u> | 36,239 | \$_ | 36,010 | \$ <u>1</u> | ,220,626 | \$ <u>1,634,981</u> |

Building Reserve

This reserve is funded from the Capital Fund and is to be used to assist in the purchase of a new building.

Automotive Reserve

This reserve is funded from the Animal Control Fund and General Fund, and is to be used to assist in the purchase of new automobiles.

Technology Reserve

This reserve is funded from the General Fund and is to be used to assist in the purchase of new technology.

Equipment Reserve

This reserve is funded from the Animal Control Fund and is to be used to assist in the purchase of new equipment.

Communications Reserve

This reserve is funded from the Animal Control Fund and is to be used to assist in the promoting of a campaign to control pet overpopulation.